



Annual Report

2024-2025





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TENNIS NSW

President Report

I am thrilled to present the Tennis NSW Annual Report. Serving as the Tennis NSW President for another year is a huge honour. I am inspired by, and deeply grateful for the work of our members, volunteers, and partners to grow the game we all love.

This report highlights our collective achievements for 2024/25, the challenges we've overcome, and the exciting future that lies ahead for Tennis NSW as we tie up the Vision 2025 Strategic Plan, and launch into our new strategy, Vision 2030.

As we conclude the final year of our Vision 2025 Strategic Plan, it is great to reflect on the progress we have made towards reaching the goals we set for ourselves back in 2021. Whilst the world that existed in 2021 is very different from the world as it is in 2025, both in tennis and generally, we have nevertheless made great progress towards the ambitions set out within that plan over the life of the strategy.

You will see throughout this report that we have seen growth in participation across the board as well as growth in investment in tennis infrastructure and programming across NSW throughout the 2024/25 period, highlighted by cornerstone infrastructure projects at Wagga Wagga and Tamworth. The Board is proud of the outcomes achieved by Tennis NSW and the tennis community through tireless efforts to continue to grow our sport.

This year the Remuneration and Governance Committee has been instrumental in ensuring that Tennis NSW continues to operate under a governance framework that is aligned with national best practice for sport. This includes substantive work targeting alignment with the Australian Sports Commission, Sports Governance Standards. Continuous monitoring and regular reviews are in place to ensure ongoing consistency with evolving best practice when it comes to the governance of Tennis NSW.

Under the Constitution, three standing Board subcommittees support the implementation of the Strategic Plan. The Audit, Risk and Investment Committee (ARIC), oversees strategic and operational risks, financial oversight, and the investment portfolio. The ongoing strength of the management of the Grassroots and Facilities Reserve Fund (GFRF) has allowed for substantive reinvestment into the tennis community, particularly through initiatives such as the Facility Enhancement Fund (FEF) and the Player Support Program.

The Tennis Sydney (Metro Sydney) Committee and the Tennis Country Management Committee continue to facilitate communication between the Board and stakeholders, providing strategic advice for tennis specific to the metropolitan and regional contexts and we have seen these relationships continue to remain strong in 2024/25. Additionally, the Nominations Committee and the Remuneration and Governance Committee focus on specific governance areas to support best practice administration.

Child safeguarding remains a top priority for Tennis NSW, reflected in our 'Zero Tolerance' approach and the ACE Framework (Awareness, Culture, and Education) as outlined in our specific Child Safeguarding Framework. In 2024/25 we maintained awareness through newsletters and social media campaigns, including the dedicated Child Safeguarding Newsletter. We continued to educate members on the importance of compliance with Working With Children Check requirements and focused on building a culture of safety by expanding our Tennis Member Protection Information Officers network.

As the Board excitedly steps into a new strategic plan, we look forward to continuing the great momentum that was gained through the life of Vision 2025. To the current Tennis NSW Board of Andrew Mitton, Brett Bevan, Bernadette McLoughlin, Ginette Porteous, Lindi-May Lochner, Rob Nienhuis, Ron Heinrich, and Wayne Swaysland and to former directors Warren Green and Wayne Pascoe, thank you for your service this year and providing the management team with the support they need to continue to deliver on our Strategic Plan, Vision 2025 and moving into our new Strategic Plan, Vision 2030.

I'd also like to thank our Chief Executive Officer, Darren Simpson on a year filled with many successful outcomes, as well as our executive team, Chris Woodland, Matt Allen, Shaun Mulraney, Dora Rosa, Nikita Sayle, Brett Petterson and Karen de Ridder who were supported by a fantastic Tennis NSW team in 2024/25.

Lastly and most importantly, thank you to the Tennis NSW members who have contributed so importantly to tennis in NSW this year. The progress we've made in 2024/25 is a testament to the dedication and hard work of our entire community. You all play a critical role in the success of our sport and I look forward to all of the great achievements that will happen under our new strategy, Vision 2030.

Melissa Achten
President





TENNIS NSW

CEO Report

There is always great pride in presenting an annual report as it provides an opportunity to reflect on the work that has been done to continue to grow and strengthen the sport of tennis in NSW. The 2024/25 year was no different as once again great progress was made.

A major project throughout 2024/25 was the development of the new Tennis NSW Strategic Plan – Vision 2030. The new plan follows off the back of Vision 2025 which set Tennis NSW on a path which focused on venue sustainability and working with our members to put in place actions which would lead to improved operational performance at clubs, councils and venues across the state.

The Board and management team saw the new strategy as an opportunity to build on the work done in Vision 2025 and the result in Vision 2030 is a renewed focus on our core elements of Play, Places, People and Partners. We now embark on our ambition for tennis to be the most played sport in NSW through a vibrant and sustainable tennis community. We are committed to continuing to forge strong relationships with our members as we work towards our ambition.

The area of facilities provided great highlights in 2024/25, which you will read more about later in this report. The completion of the Tamworth and Wagga Wagga enhancement projects, bringing both up to ITF standard, realised a long-held goal of Tennis NSW to create regional venues capable of hosting Pro-Tour tennis. Both venues hosted their first Pro-Tour tournaments in September 2025.

The launch of the Facility Enhancement Fund was another significant milestone. The Tennis NSW Board have created a program which is the envy of many sports as we are now investing directly into facility projects at member venues to assist with the long-term viability of clubs and the ongoing sustainability of venues. This is a unique program which the Board is committed to continuing.

In 2024/25 we also launched the Performance Support Program, which is assisting up and coming NSW players to reach their goals through financial assistance that is going towards the costs associated with competing both nationally and internationally.

When it comes to top level competition we were once again delighted to host the NSW Open, an event which has gone from strength to strength since it's return in 2022 and is a favourite of the players. Sydney Olympic Park Tennis Centre was abuzz on singles finals day which saw young Australian Emerson Jones win her first open tournament, followed by a men's final in front of a packed house between two Australian Open doubles champions, with Thanasi Kokkinakis victorious over NSW's Rinky Hijikata.

The New Year was welcomed in with the third edition of the United Cup. The event continues to grow and sell-out crowds at a number of sessions showed just how much NSW tennis fans enjoy the unique dual gender teams event. The USA became the first multiple champions led by Coco Gauff and Taylor Fritz.

Back at the grass roots level we continue to see growth in the schools area. The Todd Woodbridge Cup has over 8,000 participants, NSW continues to be the highest ranked state for Sporting School's tennis programs and interschool coloured ball competitions have expanded after their 2024 pilot. Much of this activity is driven by local coaches, creating a connection back to tennis venues.



There is so much more to celebrate, which is included throughout this annual report, and is testament to the work done by each and every person in our tennis community – clubs, coaches, councils, venues, players, volunteers and parents. They are all supported by a Tennis NSW team that I am privileged to lead as they show up every day focused on making tennis better than it was the day before. My heartfelt thanks for your commitment and contribution.

As always, we are excited about the future of tennis in NSW. We are committed to executing on the Vision 2030 Strategic Plan and to working with every single tennis stakeholder as we focus on serving tennis together, for everybody.

Darren Simpson
Chief Executive Officer



TENNIS AUSTRALIA

CEO Report

It has been another hugely successful year in Australian tennis, one that has seen outstanding results on the global stage, breakthrough performances and more people engaged in our sport than ever before.

Growing grassroots tennis

Through the Game On strategy, we continue to work alongside our coaches, volunteers, clubs, schools, administrators, officials and players, to ensure more people have the opportunity to play tennis more often.

New look volunteer-delivered Hot Shots Tennis and Cardio Tennis has helped open the programs up to more communities around the country.

More kids continue to be introduced to our sport for the first time through school participation, with strong growth in the number of registered partner schools and Sporting Schools requests. The Ash Barty Schools Challenge has encouraged schools to get involved, with Ash set to visit one lucky school later this year.

In October, we celebrated more than one million hours of tennis court bookings around the country in 12 months. Further evidence of the efforts to make it easier to book online.

Competitive Play reached a significant milestone with more than 100,000 players with a rating regularly participating in Leagues and Tournaments. The Alex de Minaur Junior Tour was launched for 12/u and 14/u players in October and Coloured Ball competitions continue to build momentum following the introduction of Coloured Ball Ratings.

Our Tennis Australia Coach Membership continues to go from strength to strength, sitting at a record 3766 coaches, including more than 1200 women coach members.

The momentum continues for complementary disciplines with an estimated 170,000 participants taking part in the sports at over 250 venues offering padel, pop or pickleball as part of their tennis programming.

The Tennis for Every Body campaign highlighted the accessibility of the sport with the support of the Minister for Every Body, Adam Hills. The first All Abilities Tennis Week to be held later this year will shine a light on the grassroots programs supporting players around the country.

Aussies breakthrough on the international stage

Alex de Minaur has cemented his place in the world's top 10, joined by Daria Kasatkina on the women's side.

Maya Joint and Kimberly Birrell enjoyed breakthrough seasons, reaching career-highs alongside Talia Gibson, Olivia Gadecki and Emerson Jones. Jones also reached a career-high junior ranking of world No.1 in September 2024.

On the men's side Alexei Popyrin, Jordan Thompson, Adam Walton, Tristan Schoolkate, James McCabe, Li Tu and Omar Jasika achieved career-high singles rankings.

2024 saw our Davis Cup and Billie Jean King Cup teams advance to the finals in their respective competitions. The men's team making it through to the semifinals of the Davis Cup, while our women's team reached the quarterfinals of the Billie Jean King Cup.

In February, Aleksandar Vukic made his Davis Cup debut against Sweden, helping the team claim victory and secure their place for the second round of qualifiers in September. While in April, Maya Joint made her debut in the Billie Jean King Cup team.

Australia will host a Billie Jean King Cup tie in November, playing to earn a spot in the 2026 Qualifiers.

At the IBTA World Championships, our Blind and Low Vision athletes won seven gold, six silver and one bronze medal. While our wheelchair teams took part in the 30th edition of the World Team Cup finishing fourth and sixth in the quad and boys' tournaments.

Hunter Thompson created history, becoming the first Player with an Intellectual Impairment (PWII-3) to win three consecutive singles gold medals at the Virtus World Tennis Championships. Overall, Australia secured an impressive haul of two gold, five silver and two bronze.

While we celebrated a successful year for our Aussies, we sadly farewellled two greats of our game, Neale Fraser and Fred Stolle. They will be sorely missed.

A summer to remember

The season began with the United Cup in Perth and Sydney. Team Australia began their campaign in Sydney. After an opening round loss to Argentina the team defeated Great Britain, but it wasn't enough to get them through the hotly contested round robin stage.

Brisbane, Adelaide, Hobart and Canberra completed the string of professional events being held around the country over the first two weeks of the global season.

A record-breaking 1,218,831 fans attended Australian Open 2025 with 116,528 attending AO Opening Week. The introduction of the inaugural One Point Slam was a highlight bringing together pro and amateur players on the Grand Slam stage for the first time. Victorian pro Omar Jasika was the eventual winner with the crowd firmly behind the last amateur standing, Paul Fitzgerald.

The tournament attracted a further 1.9 billion global fans and drew 2.3 billion social impressions while generating a record \$565.8 million in economic benefits to the Victorian economy.

Our Australian contingent of 20 were led by Alex de Minaur and included three local seeds for the first time in 43 years. Destanee Aiava and Kimberly Birrell joined them via qualifying to make a total of 22.

De Minaur reached the quarterfinals, while Alja Tomljanovic, Talia Gibson and Aiava were the best performing Aussie women reaching the second round. Emerson Jones reached the singles semifinal and doubles final of the AO Juniors, while Ben Wenzel reached the boys' wheelchair doubles final.

The first all-Australian mixed doubles final at the Australian Open in 58 years saw Olivia Gadecki and John Peers claim the title over Kimberly Birrell and John-Patrick Smith.

The AO saw us bid farewell to Luke Saville as he retired from the tour following a run to the third round of the men's doubles alongside fellow South Australian Li Tu.

Thank you

The future is bright for tennis in Australia, but this simply would not be possible without the unwavering dedication of our coaches, administrators, volunteers, officials and the wider delivery network. Thank you all for your commitment to our sport.

Craig Tiley
Tennis Australia CEO



Play

Recreational Play

In 2024/25, Tennis NSW strengthened its commitment to growing recreational play and supporting venues to thrive in a modern, digital-first environment.

Through enhanced customer engagement initiatives, upgrades to court access and ClubSpark systems, and the strategic rollout of complementary racquet disciplines, venues across NSW are now better equipped to attract players, build sustainable revenue, and deliver high-quality tennis experiences.

Engaging New Players

Building on the success of the previous Summer of Tennis campaign, Tennis NSW expanded its venue support to include tailored digital marketing, event funding, and participation programs. Across 11 venues, this initiative generated more than \$41,000 in new revenue and converted 96 first-time participants into ongoing programs.

Venues that implemented structured customer journeys — from pre-event communication through to post-event follow-up — recorded the strongest conversion and retention outcomes.

With additional support secured through the Tennis Australia Growth Fund, Tennis NSW will continue to scale these programs in 2025/26. This will include the introduction of a dedicated Marketing Hub and expanded training resources designed to strengthen venue capability and local engagement year-round.



Court Access, Lighting and ClubSpark

Digital enablement continues to be a defining feature of the NSW tennis network. As of June 2025, 391 venues were visible on play.tennis.com.au, up from 350 the previous year. Automated court access has also expanded, with 165 venues now utilising systems such as Igloohome Padlocks and the Venue Automation System (Book a Court). A further 249 venues manage online court hire through ClubSpark, while 41 have adopted automated lighting using Barclays Light Controllers.

To further enhance venue operations, Tennis NSW piloted new access solutions including the Igloohome Keypad and Barclays Gate — reducing administrative workload while increasing court utilisation. Significant upgrades to ClubSpark were also rolled out, introducing new features such as booking credits for cancellations, promo codes, multi-session discounts, members-only pages, coaching subscriptions, and multiple Stripe accounts. Together, these developments have unlocked new revenue streams for venues and delivered more seamless, self-service customer experiences for players.

Complementary Racquet Disciplines

The emergence of complementary racquet disciplines continues to provide venues with opportunities to diversify their offerings, attract new audiences, and improve long-term sustainability. Guided by Tennis Australia's *More Ways to Play – Complementary Formats: Why, What, Where* (December 2023), close to 100 NSW venues are now offering formats such as POP Tennis, pickleball, padel, and beach tennis.

In 2024/25, Tennis NSW launched a dedicated POP Tennis project, equipping clubs with the resources needed to introduce the format successfully. POP Tennis was identified as a strong fit for venues due to its ability to be played on existing courts with minimal adaptation, ease of learning, and appeal across all age groups and skill levels.

Looking ahead, Tennis NSW will continue to work closely with venues, landowners, and local government partners to ensure that where complementary disciplines are introduced, they are aligned with community needs, strategically planned, and implemented in a way that strengthens — rather than compromises — the tennis network.



Schools

Tennis NSW's school engagement strategy continues to focus on transitioning new players from the classroom to the club. The approach remains centred on identifying venues with low school engagement and junior participation, and supporting coaches and venues to grow through stronger school partnerships.



Classroom to Club

In 2024/25, Tennis NSW supported venues with 82 action items and 450 school-related check-ins, helping clubs identify opportunities, access funding, and deliver quality school programs that transition students and families into ongoing play and coaching pathways.



Todd Woodbridge Cup

The Todd Woodbridge Cup remains a key participation pathway, introducing thousands of new players to the sport. As of August 2025, 60 local club events were confirmed, featuring 842 teams from 188 schools — equating to more than 8,400 students playing their first match at their local club. Delivered on a modest Tennis NSW budget, the program generated approximately \$42,100 in revenue for host venues.



School Sport Associations

Partnerships with Combined High Schools (CHS) and the Primary School Sporting Association (PSSA) continue to strengthen representative and participation pathways. The Interschool Coloured Ball Competitions, first piloted in 2024, have now expanded across PSSA zones, engaging around 600 participants and generating approximately \$40,000 in venue revenue.

Sporting Schools Program

The Australian Sports Commission's Sporting Schools Program continues to play a vital role in connecting students to community tennis. In 2024/25, 569,441 NSW students participated across 4,501 funded schools, reaffirming NSW as the leading state nationally.

Coach Development

It was another strong year for Coach Development in NSW, marked by growth, innovation, and continued investment in supporting the coaching workforce.

Coach Membership rose to 1,061 in 2024/25, including a 21% increase in female members and a 12% rise in regional coaches. This growth reflects the strength of the NSW coaching network and the increasing appeal of coaching as a professional pathway.

Course delivery remained steady with 15 Trainee Certificates, four Level 1 and one Level 2 Course, and 61 online Participation Coaching Courses. New online modules for complementary racquet disciplines attracted 43 participants, broadening coaching opportunities across the state.

Professional development was again a focus, with the NSW Coach Summit at the United Cup bringing together over 100 coaches for two days of collaboration and learning. Ongoing workshops, mentoring and targeted training further strengthened capability across metro and regional areas.

Strategic initiatives also progressed, including the digitisation of coach businesses and planning for the new Facility Management Course to launch in 2026. More than 230 one-on-one coach meetings were held, ensuring future programs remain closely guided by coach feedback.



Places

Tennis Infrastructure

The provision and condition of places to play tennis remains a critical focus for Tennis NSW to ensure the sport is sustainable and continues to deliver against participation objectives. In 2024/25, the Places to Play team worked across five key areas:

- Venue sustainability
- Project and investment readiness
- Strategic investment and network planning
- Government engagement and advocacy
- Direct funding programs

A feature of the Tennis NSW approach is Tennis Restart – a partnership framework to collaborate with venues (clubs, operators, deliverers), councils and other landowners to identify, plan, secure funding, and deliver infrastructure improvements, alongside initiatives to improve activation and participation opportunities. The updated State Infrastructure Investment Strategy (2024) further outlines initiatives and a roadmap for activity in this space.

Facility Enhancement Fund

In 2024, Tennis NSW launched the Facility Enhancement Fund, awarding \$500,000 to 22 projects valued at more than \$2.16M. This program supports small to medium upgrades that make venues more accessible and sustainable, providing statewide opportunities for clubs to improve facilities.

The fund builds on the successful ATP Cup Legacy Fund Category 2, which between 2020 and 2022 delivered \$719,000 to 38 projects with a combined value of \$5.14M.



Project & Investment Readiness

The introduction of the Tennis NSW Facility Enhancement Fund proved to be of even greater importance in 2024/25 given the ongoing context of few government grant programs at either federal or state level being available.

The fact that Tennis NSW is one of the few sports that has been able to directly invest in projects has placed the sport in an enviable position relative to other sports, in what is currently an even more challenging environment than normal for the community sports sector.

Grant funding is always in relative short supply and competitive, requiring applicants to demonstrate capability to deliver their projects as well as the benefits and return on investment against funding program objectives.

Tennis NSW provides substantial support to its members to become ‘Project & Investment Ready’. This includes access to resources and a toolkit on how to plan projects, steps to develop winning

grant applications, alerts on upcoming grant programs, advice and support from the tennis development team and specialist Places to Play staff, letters of support for projects, engagement with councils and advocacy to Government on infrastructure investment.

Clubs, associations, operators and councils that embrace the project and investment readiness approach are typically more successful.

Notably in 2024/25:

- \$33.88M of infrastructure value was completed across 38 projects (of projects tracked) – including \$29M on the three regional hubs at Tamworth, Wagga Wagga and Wollongong
- \$882,804 was awarded from State and Federal Government grant sources to seven projects valued at in excess of \$1.03 million
- \$500,000 was awarded to 22 projects through the Tennis NSW Facility Enhancement Fund
- \$254,000 was awarded to 14 NSW based projects by Tennis Australia through the National Court Rebate Program



Bareena Park received \$39,787 to complete their LED lighting upgrade.

HIGHLIGHTS

2024/25 was a landmark year with the completion of two new regional tennis hubs in Tamworth and Wagga Wagga, with Wollongong close behind.

These projects, more than six years in the making, address a critical gap in ITF and state-level facilities and create opportunities for NSW to host international and national events, while providing pathways for local and regional players on grand slam surfaces.

The hubs feature tournament-standard acrylic hard courts, synthetic grass, and modern inclusive clubhouses.

Multipurpose by design, they support Hot Shots, wheelchair and inclusion programs, community play, high performance training, and even non-tennis community users.



Project Partners

Tamworth – Treloar Park (\$4.13M): Commonwealth Government (Building Better Regions Fund), NSW Government (Regional Sports Facility Fund), West Tamworth Leagues Club, Tamworth Regional Council, Tennis NSW (ATP Cup Legacy Fund), Tennis Australia.



Wagga Wagga – Jim Elphick Tennis Centre (\$9.54M): NSW Government (Multisport Community Facility Fund), Wagga Wagga City Council, Tennis NSW (ATP Cup Legacy Fund), Tennis Australia.

Engaging Councils

Tennis Restart is the cornerstone of Tennis NSW’s engagement with local government, providing opportunities for councils to better understand the needs of our sport. As part of this approach, Tennis NSW has developed a suite of practical tools and templates to assist councils in planning and investment decisions, including:

- Draft EOI templates
- Tender evaluation frameworks
- Asset renewal budget templates
- Draft lease/license agreements
- Local tennis plans (to inform council’s sport and recreation strategies and other planning documents)

Tennis NSW also works with councils to review leasing and licensing models and identify approaches that balance affordability, sustainability, and community benefit. By fostering stronger collaboration between councils, clubs, associations, and operators, and by engaging with other sports and state-level partners, Tennis NSW aims to create more consistent and sustainable models for community sport facility management across NSW.



NSW Government Partnership

Partnerships with the NSW Office of Sport and the Minister for Sport remain vital. This collaboration spans major events and strategic partnerships, investment in stadia and infrastructure across the state, and delivery of participation initiatives that strengthen community access to tennis.

It also includes joint work on communications and advocacy to ensure tennis is well-represented in policy discussions, particularly in relation to broader cost-of-living measures that impact families and communities.

Pathways

2024 Perpetual NSW Open

The NSW Open continues to grow and become a staple challenger level tournament on the Pro tour, with 2024 being touted as the most successful event to date. The tournament was sponsored by Perpetual for the first time and was blessed with pleasant playing and spectating conditions and offered world class tennis with numerous players in the world’s top 200 vying for the titles.

The finals weekend saw an estimated crowd of 2,000 people embark on Sydney Olympic Park Tennis Centre to take in the world class level of tennis that was on offer.

On the women’s side, Australian teen sensation, Emerson Jones took out the title as a Wild Card, with a 6-4 7-6 win over number 2 seed and fellow Australian, Taylah Preston.

The Men’s final produced a masterclass of world class tennis between two ATP Top 100 players, with Thanasi Kokkinakis defeating fellow Australian and NSW player Rinky Hijikata 6-1 6-1.

The entire week was a festival of NSW tennis on-site with activations and functions throughout the event ranging from Hot Shots opportunities through to a Badge competition presentation event and corporate style function on singles finals day for Tennis NSW members.

Junior ITF

NSW hosted two ITF Junior events in 2024, which culminated in a fantastic couple of weeks of world class junior tennis at Sydney Olympic Park Tennis Centre.

NSW’s Cruz Hewitt had a stellar fortnight taking out both tournaments (Oceana JB200 and NSW Junior Open) on the boys side, whilst NSW player Renee Alame put together a solid fortnight of consistent tennis to make the final on both occasions, finishing as runner-up in each.



Australian Competitive Play Junior & Open Tournaments

In 2024/25, Australian Competitive Play Junior Tournaments (Junior Tour) and Australian Competitive Play Open Tournaments (Open Prizemoney) held in NSW have seen healthy participation numbers with a total of 13,929 entries across all tournaments.

There was \$160,000 worth of prizemoney available across the Open category and a total of 63 tournaments that offered a variety of playing opportunities across the levels of J125, J250, J500 as well as Open 3K, 5K, 8K and 10K events.

In 2024/25, tournaments were held as either stand-alone Junior or Open events, with many combining both formats. A summary is shown in the table below:

Region	Prizemoney	Player Entries	Tournaments
Regional NSW	\$91,000	7,239	39
Metro NSW	\$69,000	6,690	24
Total	\$160,000	13,929	63



Regional Match Play Series

The Regional Matchplay Series (RMS) continues to be a successful initiative for tennis in NSW, providing valuable competitive opportunities for regional players through a series of singles-based tournaments held across the state.

From July to December 2024, the RMS attracted 1,707 players across 28 tournaments delivered throughout all regions. Each region also hosted an end-of-year finals event, the Champion of Champions, which saw 494 players compete for regional titles.

Following these regional finals, the top performers from each area qualified for the NSW RMS Champion of Champions event, held at the Nepean and District Tennis Association, with 230 players taking part.

The RMS recommenced in February 2025 for the new edition of the series, with 55 tournaments held across all regions between January and June. In total, 3,828 players entered in an RMS event during this period.

Metro Junior Development Series

In 2025, the Junior Development Series (JDS) was reintroduced in metropolitan Sydney, marking a welcome return for grassroots competition in the region. A total of 10 events were held between May and June, attracting strong participation – particularly in the U10 and U12 age categories. Across the series 1,057 players took part.

EVENTS	WINNER/S	RUNNER-UP/S
Open Women’s Singles	Laia Pasini	Ashley Allman
Open Men’s Singles	Connor Johnson	Hayden Ciguenza
Open Women’s Doubles	Laia Pasini & Taya Powell	Emily Johnson & Jessica McDonnell
Open Men’s Doubles	Louis Clark & Lachlan Rook	Aaron Osmond & Adam Walters
Open Mixed Doubles	Nathan Monk & Laia Pasini	Ashton McLeod & Isabella Podesta
U 18 Girls Singles	Emily Johnson	Coco Purcell
U 18 Boys Singles	Hayden Ciguenza	Daniel Howard
U 16 Girls Singles	Bridget Broome	Alessandra Ezquerro
U 16 Boys Singles	Daniel Howard	Owen Lees
U 14 Girls Singles	Phoebe Godward-Smith	Coco Purcell
U 14 Boys Singles	Brydan McLeod	Eamon Shiel

*For a full list of results across all events, please visit tournaments.tennis.com.au

Plans are in place to continue to build the JDS in metropolitan Sydney and provide further playing opportunities for the players in this region in 2026 and beyond.

Tennis Country Series

The Tennis Country Series provides tournament play opportunity mid school term (weekends only) and is yet again proving to be a successful series for tennis in NSW. Regional NSW players are eligible to collect points that go towards the end of season Tennis Country Series Finals.

Between July 2024 and June 2025, a total of 699 players entered a total of eight tournaments held across regional tennis venues. The 2024 end of season finals was hosted at Nepean & District Tennis Association in Penrith where 68 players participated.

2024 Closed Country Championships

The 2024 Closed Country Championships were held in Forster from 5–12 July 2024 and once again proved to be a highly successful event, attracting a total of 452 players for eight days of competitive tennis.

The opening weekend featured 173 players competing in Open-level events, with \$5,000 in prize money on offer, while 279 juniors participated in the Junior 125 competition, including coloured ball events for players under 10 years of age. See results in the table below.

2024 Metro Closed Championships

The 2024 Metro Closed Championships was one of the largest tournaments of the year in Metropolitan Sydney. Despite challenges from inclement weather throughout the week, the event attracted a total of 479 players competing at Sydney Olympic Park Tennis Centre. The \$5,000 Open-level tournament drew 173 players, while 306 juniors participated in the Junior 125 competition.

EVENTS	WINNER/S	RUNNER-UP/S
Open Women’s Singles	Soha Singh	Nikitha Desai
Open Men’s Singles	Daniel Jankoski	Nathan Boniel
U 12 Girls Singles	Abigail Chan	Katelyn Hooley
U 12 Boys Singles	Ethan Wang	Yuma Takechi
U 14 Girls Singles	Miya McLeod	Sofia Colovic
U 14 Boys Singles	Boaz Fong	Max Saychenko
U 16 Girls Singles	Nikitha Desai	Tongi Chen
U 16 Boys Singles	Jason Chu	Stas Adam Majewski



Badge

Badge is Sydney’s premier club-based team competition and has long been recognised as one of Australia’s largest and most prestigious inter-club tennis leagues. With a proud history dating back over a century, the competition provides opportunities for players of all standards to represent their clubs across multiple divisions in a doubles-only format. Badge is a cornerstone of competitive play in NSW, fostering both high performance and community connection across the Sydney metropolitan area.

The 2024 season featured 149 teams across 29 clubs, involving more than 1,100 players. Despite a particularly challenging year with persistent wet weather affecting up to half the scheduled rounds, competition remained fiercely contested, with many divisions decided in the final regular-season round and even on set percentage.

Hills District claimed the Division 1 Men’s title, while Longueville took out Division 1 Thursday Ladies and Tennis World SOPTC secured the Division 1 Saturday Ladies championship in a nail-biting final, winning by just one game (40–39) over Kooroora. These results highlight the depth and quality of competition within the Badge league. A sincere thank you is extended to all clubs, captains, and delegates for their commitment and support throughout the season—the success of Badge is only possible through their dedication to the competition.

Interdistrict

In 2024, the New South Wales Hardcourt Tennis Association celebrated 100 years of Interdistrict competition, marked by an impressive turnout of 725 players in 155 teams from across Greater Sydney vying for 11 cups.

The six-week home and away season culminated in a spectacular final’s day hosted by Tennis Macarthur.

NSTA took home the George McKerihan Shield as the best performing association, while Daniel Counsell and Stephen Ring won the Rosewall Medal and Hardcourt Medal respectively, recognising them as the best and fairest in their leagues.



State Teams

NSW State Teams Championships is a long-standing event that brings together the top players from Metro NSW, Regional NSW, and ACT to compete in a teams’ capacity. This includes an U10s State Teams event where the John Whittaker and Don Fogarty Cups are up for grabs. An U12s event where the teams compete for the Tony Roche and Jan O’Neill Cups respectively, and lastly the U14s who battle for the Ken Rosewall and Lesley Bowrey Cups. This financial year saw Bathurst do an excellent job of hosting the U10s and U12s, whilst Newcastle superbly held the U14s.

In a predominantly individual sport, this event is a brilliant opportunity for top junior players to compete in a unique team environment and support their peers. It also allows players to receive on-court support and strategic advice from their highly knowledgeable and experienced team managers. State Teams is a fantastic competitive and learning opportunity that offers lifelong memories.

Between July 2024 and June 2025, the following State Teams events took place with the winners listed:

STATE TEAMS EVENT	WINNERS (BOYS)	WINNERS (GIRLS)
2024 10U NSW State Teams Championships – Bathurst	ACT Velocity <ul style="list-style-type: none">• Jairus Dass• Kai Dai• Odin Stroud• Lindsay Grave	President Power <ul style="list-style-type: none">• Celeste Rubiano• Alicia Yang• Ksenia Arutyunova• Billie Zeng
2025 12U NSW State Teams Championships – Bathurst	Metropolitan Stormers <ul style="list-style-type: none">• Ethan Wang• Salvatore Dinatale• Justin Chen• Markus Mikulic	Metropolitan Stormers <ul style="list-style-type: none">• Grace Campbell• Stephanie Larkin• Emma Yanning Cao• Ellie Zhao
2025 14U NSW State Teams Championships – Newcastle	Metropolitan Dynamite <ul style="list-style-type: none">• Shaurya Phogat• Prachanda Vivaswa Komarla• William Wang	Metropolitan Aces <ul style="list-style-type: none">• Kaitlyn Poon• Heidi Lam• Tasmin Jiang



Regional State League 2024/2025

Regional State League is a Regional Teams event where players can represent their regions across two conferences. The Northern Conference consists of the North West, Northumberland and North East regions, while the Southern conference consists of the Central West, South West and South East regions.

Teams are made up of 12 players comprising two boys and two girls in the 11/U, 13/U, and 15/U age groups.

In 2024 two rounds were played in the Northern and Southern Conference before all teams met up for the Finals in September. Results from the 2024 Finals saw Northumberland taking out first place, with South East runners-up.

Diversity, Equity, and Inclusion (DE&I)

Tournaments in the DE&I space have continued to grow with all three major events seeing increased entries and additional national training opportunities.

The 2024 NSW PWII (Players with Intellectual Impairment) & DHoH (Deaf and Hard of Hearing) Open welcomed the return of the DHoH draw, fielding six entries in both singles and doubles after being cancelled in 2023.

The 2025 NSW Blind & Low Vision (BLV) Open partnered with the national pathways and performance team and NSW Blind Low Vision Players Association to include a women and girls development camp and come and try day prior to the event. Integrating these events not only boosted entry numbers but ensured the pathway into BLV tennis continues to develop.

After piloting a para-standing event in 2023, the 2024 NSW Wheelchair and Para Standing Tennis Open was another fantastic example of the opportunities for adaptive tennis into the future.



Players

NSW players with an ATP or WTA ranking inside the top 200 as at 30 June 2025:

ATP SINGLES	RANKING	ATP DOUBLES	RANKING
Alex de Minaur	11	Jordan Thompson	9
Alexei Popyrin	22	Max Purcell	16
Jordan Thompson	44	Blake Bayldon	110
Christopher O’Connell	77	Alexei Popyrin	133
Rinky Hijikata	87	Rinky Hijikata	149
Aleksander Vukic	93		
James Duckworth	103		
James McCabe	181		

WTA DOUBLES	RANKING
Ellen Perez	18

NSW players with an ITF Junior ranking inside the top 250 as at the end of the 2024 season:

ITF BOYS	RANKING
Pavle Marinkov	98
Cruz Hewitt	218
Jerome Estaphan	224

ITF GIRLS	RANKING
Alana Subasic	99
Kimiko Cooper	177
Renee Alame	226
Giselle Guillen	237
Gabby Gregg	245

Performance Support Program

In 2024/25 the Tennis NSW Board launched the Performance Support Program, which was designed to assist NSW players to work towards their goal of excelling on the international tennis stage and following in the footsteps of some of the greats of the game who have who started their journey in NSW.

Nine athletes were successful in obtaining important financial assistance from Tennis NSW on their journey to excelling as professional tennis players.

The list of players is as follows:

- Gabriella Da Silva Fick (WTA tour)
- Sarah Rokusek (WTA tour)
- James McCabe (ATP tour)
- Kody Pearson (ATP tour)
- Ashton McLeod (ATP tour)
- Lachlan McFadzean (ATP tour)
- Courtney Webeck (Blind and Low Vision)
- Michael Leigh (Blind and Low Vision)
- Gracie Hobbs (Blind and Low Vision)

2024 National Junior Champions and Runners-up from NSW

In 2024 NSW had a very successful year on the National Junior stage with eight Junior National Championship Titles secured and 14 finalist placings achieved. Congratulations to all the junior athletes from NSW who have achieved these incredible results.

PLAYER	TOURNAMENT
Aleksandr Kharkov - Finalist	12U Boys Singles – 2024 Australian Hardcourt Championships
Arrush Gaikwad - Winner	12U Boys Doubles – 2024 Australian Hardcourt Championships (with Preston Shawcross – QLD)
Ayumi Ito - Finalist	12U Girls Doubles – 2024 Australian Hardcourt Championships (with Esther Meng – VIC)
Aleksandr Kharkov - Finalist	12U Boys Singles – 2024 Australian Junior Tour Year End Finals
Aleksandr Kharkov - Finalist	12U Boys Doubles – 2024 Australian Junior Tour Year End Finals (with Sebastian Lavorato – NSW)
Sebastian Lavorato – Finalist	12U Boys Doubles – 2024 Australian Junior Tour Year End Finals (with Aleksandr Kharkov – NSW)
Ayumi Ito – Winner	12U Girls Singles – 2024 Australian Junior Tour Year End Finals
Emma Esenova - Finalist	12U Girls Singles – 2024 Australian Junior Tour Year End Finals
Jesline Lie - Winner	12U Girls Doubles – 2024 Australian Junior Tour Year End Finals (with Audrey Chen – QLD)
Emily Liang - Finalist	12U Girls Doubles – 2024 Australian Junior Tour Year End Finals (with Sofia Haddock – SA)
Ethan Domingo (NSW) - Winner	14U Boys Singles – 2024 Australian Junior Tour Year End Finals
Har Abir Sekhon - Finalist	14U Boys Doubles – 2024 Australian Junior Tour Year End Finals (with Samarth Patel – QLD)
Emilie Chen - Winner	14U Girls Singles – 2024 Australian Junior Tour Year End Finals
Ami Dalla Pozza - Finalist	14U Girls Singles – 2024 Australian Junior Tour Year End Finals
Emilie Chen - Winner	14U Girls Doubles – 2024 Australian Junior Tour Year End Finals (with Pauline Ma – VIC)
Valentyna Rosa - Finalist	14U Girls Doubles – 2024 Australian Junior Tour Year End Finals (with Tori Russell – QLD)
Ellen Hirschi - Finalist	16U Girls Singles – 2024 16U Australian Championships
Lachlan McFadzean (NSW) - Winner	18U Boys Singles – 2024 18U Australian Championships
Lachlan McFadzean (NSW) - Winner	18U Boys Doubles – 2024 18U Australian Championships (with Jonas Hahn – SA)
Audrey Aulia – Finalist	18U Girls Doubles – 2024 18U Australian Championships (with Gabrielle Villegas – VIC)
Emily Liang - Finalist	12U Girls Doubles – 2025 12U Australian Claycourt Championships (with Sofia Haddock – SA)
Ariel Gunawan - Finalist	14U Girls Singles – 2025 14U Australian Clay court Championships

Promote & Connect

Member Engagement

2025 United Cup

The 2025 United Cup saw Tennis NSW celebrate another successful year with members and stakeholders through a series of engaging events and activations. Notable events included the Youth Leaders Breakfast, a First Nations event, the Adam Hills Hits & Giggles Adaptive Tennis Day, and a special Women Leaders in Sport event. This year, Tennis NSW also partnered with affiliated clubs and coaches to deliver community activations on the outside courts, encouraging more people to pick up a racquet and get involved. A highlight of the event was Australia's No.1 player and Hot Shots Tennis ambassador, Alex de Minaur, jumping on court to surprise young fans—creating a memorable moment for all in attendance.

Volunteer Week

The 2025 Volunteer Week celebrated the incredible individuals who go above and beyond to make tennis possible across New South Wales. It was an opportunity to recognise and thank the dedicated club volunteers and committee members whose ongoing commitment supports players, clubs, and communities year-round.

2024 Tennis NSW Awards

The 2024 Tennis NSW Awards brought together the tennis community from across the state for a night of celebration at Le Montage in Lilyfield. Hosted by Olympian and Grand Slam Champion Casey Dellacqua, the event recognised the outstanding achievements of players, coaches, clubs, officials and volunteers who made an incredible impact throughout the year. A highlight of the evening was celebrating tennis legend Ken Rosewall's 90th birthday, with Casey and Ken sharing a live Q&A reflecting on his remarkable career. NSW Player of the Year, Jordan Thompson, also joined Casey on stage to discuss his outstanding season, rounding out a memorable night honouring excellence in tennis.

Marketing & Communications

Clubhouse News remains the primary communication channel for Tennis NSW members, with engagement and open rates continuing to rise. The Bluewall Bulletin now aligns with the major swings of the year, delivering timely updates and celebrating the achievements of NSW players who continue to shine on the world stage, including our NSW junior players, Renee Alame and Jizelle Sibai who proudly represented Australia at the Junior Billie Jean King Cup. Additionally, the Child Safety e-Newsletter continues to support Tennis NSW members in championing safe and inclusive environments at their venues.

Marketing Support

The 'Summer of Tennis' pilot continued, empowering clubs across the state to grow their programming as a result of local area marketing and digital upskilling. In conjunction with the Summer of Tennis, Tennis NSW launched version 1 of [tennisnsw.marketing](#), a revolutionary online tool allowing clubs, coaches and relevant Development Officers to use a promotional campaign blueprint with editable assets and direct support from the Tennis NSW marketing team.

Tennis NSW continues to lead the Member Associations in asset production through the Tennis Design Hub. In 2024, Tennis NSW produced over 2,000 designs, providing members and venues across the state with resources to support their promotion and marketing efforts.

Digital Engagement

The current social media focus for Tennis NSW platforms is NSW tournament information, NSW junior results, inclusion and diversity programs, women and girls programs, Play.Tennis promotion, important member information and school opportunities. Digital engagement performance over the last 12 months has seen strong growth including 249 net follows on Facebook and 219 net follows on Instagram.



Inclusion & Diversity

Women & Girls

Tennis NSW continues to champion opportunities for women and girls, with strong growth across coaching, leadership, and participation pathways.

Flagship leadership initiatives continued to deliver meaningful impact. The *Learn 2 Lead* program engaged 14 teenage girls in 2025, building confidence and leadership skills, while the *Women Leaders in Tennis (WLIT)* program saw 20 participants graduate, bringing the NSW total to 94 women across five programs delivered to date. Networking opportunities also grew, with more than 115 women connecting at a joint *Shero*es and *WLIT* event during the United Cup, where Olympic medallist Jemima Montag inspired attendees.

Participation pathways expanded further. The *#NoLimits Girls Squads* reached 573 girls aged 8–10 through 69 programs across NSW, while the *#NoLimits* regional event in November 2024 brought together 45 girls for skill development and peer connection. In competitive play, 1,691 girls under 18 participated in sanctioned competitions, reflecting strong grassroots momentum.

Through *Shero*es networking, leadership programs, and participation initiatives, Tennis NSW continues to ensure women and girls feel supported, empowered, and connected at all levels of the game.

LGBTQIA+ Inclusion

Tennis NSW strengthened its leadership in LGBTQIA+ inclusion, achieving Gold Tier recognition for a second consecutive year in the Pride in Sport Index. This national accolade reflects both strong community engagement and organisational commitment.

Across NSW, vibrant activations brought tennis to life for LGBTQIA+ communities. At Collaroy Tennis Club's Pride in Sport Festival, 156 participants took part, including members, local community groups, and dignitaries. In partnership with ACON, City Community Tennis, and Tennis Sydney, the *Trans Pathway to Rainbow Tennis* program introduced 12 participants to the sport.

Visibility was further amplified through Mardi Gras Fair Day, where Tennis NSW and Tennis Sydney promoted tennis to thousands of attendees. Pride-themed activations also featured at the United Cup and in partnership with Amazon Women's Tennis, creating inclusive entry points for new and returning players.

These initiatives ensure that tennis in NSW remains a welcoming and visible space for LGBTQIA+ communities, embedding inclusion at the heart of participation.





First Nations

In 2024/25, Tennis NSW strengthened its commitment to reconciliation, transitioning from a Reflect Reconciliation Action Plan (RAP) to an Innovate RAP. Aligned with the Reconciliation Australia RAP Framework, the plan provides a strategic roadmap to advance relationships, respect, and opportunities for First Nations people in tennis. The RAP features the artwork *Inclusiveness, Community and Opportunity* by Biripi/Bundjalung artist Nikita Ridgeway, and is supported by guidance from the Tennis NSW First Nations Advisory Group.



Key community highlights included the fifth National Indigenous Tennis Carnival in Darwin, where Team NSW featured 15 players. Quincy Khan won the Boys 18s title, and Oakley Baylis received the NSW Deadly Award, earning a Summer of Tennis experience. The carnival also featured appearances by Ash Barty and Evonne Goolagong Cawley.



At the community level, more than 120 young people from regional schools participated in a Newcastle event delivered with Wollotuka Institute. A talent camp at Lake Macquarie introduced 23 players to cultural activities facilitated by Midnight Dreaming, combining skill development with cultural connection. First Nations activations at the United Cup engaged 78 participants and their families through culturally inclusive programs.

Disability (Adaptive Tennis & All Abilities)

Tennis NSW continues to champion accessibility, creating opportunities for people with disability to play, connect, and thrive. In 2024/25, more than 1,655 participants were engaged through coach-led disability programs, while schools contributed over 200 children taking part in the *Tennis All Abilities Gala Day* — the second year of this initiative in partnership with the PSSA and School Sport Unit.

The United Cup *All Abilities Community Event* engaged 150 participants in adaptive tennis activities, in partnership with Wheelchair Sport, Deaf Sports, Blind & Low Vision Sport, Special Olympics, Amputees NSW, and Cerebral Palsy Sport & Recreation. Exhibition matches by City Community Tennis' Adaptive Hub, with ambassadors Adam Hills, Todd Woodbridge, and Jelena Dokic, inspired attendees.

Tennis NSW also supported the emerging Para Standing Tennis pathway, hosting a *Hit and Giggles* event with Adam Hills in collaboration with the Australian Para Standing Tennis body.



Multicultural Communities

In 2024/25, Tennis NSW strengthened engagement with culturally and linguistically diverse (CALD) communities, ensuring tennis is welcoming to people from all backgrounds. Partnerships remained central, including collaboration with CORE Community Services at their Migrant and Refugee Sports Gala Day in June, providing newly arrived communities the opportunity to experience tennis in a fun, inclusive environment while supporting settlement, connection, and wellbeing.



Youth Leadership

Tennis NSW remains committed to developing the next generation of leaders. In 2024/25, the *Future Leaders* program supported 33 students from Years 9 and 10 across NSW through online learning, self-paced development, and in-person workshops at Sydney Olympic Park. A new component allowed participants to complete the *Officiating Foundations Course*, further enhancing their skills. The program concluded with a Youth Leaders Event at the 2025 United Cup, featuring graduation celebrations, a leadership panel, and behind-the-scenes access to a world-class tournament.

The Youth Advisory Group (YAG), comprising 14 members aged 13–22, also provided insights across Tennis NSW priorities, including the 2030 Strategic Plan, marketing, volunteering, and child safety. Through these initiatives, Tennis NSW is cultivating a strong pipeline of confident, capable young leaders to guide the sport into the future.

HIGHLIGHTS

Women & Girls
77
new female coaches

LGBTQIA+ Inclusion Tennis NSW achieved
Gold Tier
recognition in the Pride in Sport Index
for the second consecutive year

Youth Leadership:
33 Future Leaders
graduated in 2024/25, delivering
projects that contributed almost
500
volunteer hours to the
tennis community



Future Proofing Tennis

Governance

The focus of the Future Proof pillar of Vision 2025 was to ensure that Tennis NSW's governance, finances and culture are best practice in order to support and safeguard our organisation into the future. Through the remit of the Remuneration and Governance Committee, chaired by Bernadette McLoughlin, the focus for 2024/25 has been on uplifting our organisation's scores against the Australian Sports Governance Standards to ensure our governance framework continues to be aligned with National best practice. This has included a move to the annual review of key governance documents such as the Board Charter and Board Code of Conduct to ensure these seminal governance documents remain current and fit for purpose. 2024 also saw the delivery of a second successful Annual General Meeting governed by the new Tennis NSW Constitution adopted at the 2022 Annual General Meeting, alongside another successful director election cycle which was conducted wholly online. The successful delivery of these important processes reinforces the value in moving our organisation to align with modern governance practices.

Given the substantial work undertaken in relation to governance over the life of Vision 2025, Tennis NSW is comfortable to report that we now have in place a governance structure that is consistent with best practice, and therefore sets our organisation up to effectively pursue our strategic goals as we move into the new strategy, Vision 2030. However, it is also noted that although we may be in a good place now, there is a need for vigilant monitoring and continual review against best practice to ensure that Tennis NSW's governance framework remains robust. This is vital because what constitutes best practice constantly evolves. This very fact is specifically called out in the new Vision 2030 strategy document.

Standing Subcommittees

Under the Tennis NSW Constitution, three standing Board subcommittees are constituted to support the Board to facilitate the implementation of the Tennis NSW Strategic Plan.

The Audit, Risk and Investment Committee (ARIC), chaired by Lindi-May Lochner, monitors the strategic and operational risks of the organisation, including

identifying future challenges and opportunities, and supports the Board by implementing control measures to manage any risks identified. The ARIC also oversees a robust compliance monitoring and reporting framework, with flow through to the Board, and which ensures that the organisation is meeting all applicable compliance obligations. Finally, the ARIC also has responsibility for the financial oversight of Tennis NSW, including the management of the Grassroots and Facilities Reserve Fund. The proactive and effectual management of this fund has allowed greater investment back into the NSW Tennis Community through initiatives such as the Grassroots Facilities Enhancement Fund and Player Support Program which both ran for the first time in 2024/25.

The Tennis NSW Board has also continued to draw on the Tennis Sydney (Metro Sydney) Committee and the Tennis Country Management Committee (Tennis Country) as a key mechanism for consultation and collaboration with relevant industry stakeholders with a view to ensuring the delivery of the best possible competitive play and participation opportunities for the whole tennis community. At the time of writing Tennis Country, chaired by Brett Bevan, is made up of three Tennis NSW Directors, who are supported by seven non-director committee members appointed to represent the various Tennis NSW regional areas. Tennis Country provides advice to the Board and management relating to key strategic priorities for tennis in regional and rural NSW. Tennis Country also supports the operation of the Regional Committees, which play an important role in the management of competitive play opportunities in regional NSW. Similarly, Metro Sydney, chaired by Wayne Swaysland, includes three Tennis NSW Directors, who are currently supported by nine non-director committee members, who are appointed representatives of our stakeholder network across Greater Sydney. Metro Sydney provides advice to the Board and management relating to key strategic priorities for tennis in metropolitan Sydney.

From a governance perspective, the Tennis NSW Board additionally constitutes two separate committees, a Nominations Committee (which is independently chaired), and a Remuneration and Governance Committee. These committees provide targeted support and advice to the Board with a focus on the implementation of a best practice governance framework.



Child Safeguarding

Through its dedicated child safeguarding strategy, Tennis NSW continues to operate as a market leader in the sports industry in respect of Child Safeguarding. Tennis NSW continues to live by our "Zero Tolerance" commitment to any form of child abuse, and is driven by creating an environment at all levels of our sport that allow all children to feel safe to participate in a way that is meaningful and beneficial to them. Integral to our safeguarding strategy is our ACE framework for child safeguarding, which focuses on the key pillars of Awareness, Culture and Education.

Awareness of child safety issues amongst the tennis community was maintained and improved through the ongoing publication of a quarterly child safety newsletter with content designed to inform, inspire and upskill our club network around issues of child safety. Tennis NSW representatives were also asked to present at a number of key industry forums, on behalf of organisations such as the NSW Office of Sport and Sports Integrity Australia to raise awareness around the steps taken as an organisation to create a whole of sport culture of child safeguarding.

In terms of culture, Tennis NSW continues to provide leadership and support to our members to ensure we provide a safe environment for children across all levels of our sport. A primary driver of this continues to be the monitoring and education around Working with Children Check (WWCC) compliance for all Tennis NSW members

through the annual affiliation process. Tennis NSW has also continued to bring together our unique tennis Member Protection Information Officer (MPIO) network, to ensure that the 'front line' of our members safeguarding efforts are as equipped and supported as possible to ensure that their environments are child friendly. Finally, Tennis NSW continues to refine and add to our suite of resources, posters, checklists and other supporting documents which are readily available for all members of the NSW tennis community to utilise in their own spaces.

Finally, throughout 2024/25 Tennis NSW has continued to offer a robust and diverse education framework to ensure that all members of the NSW tennis community have the opportunity to access safeguarding education in a format that is accessible and relevant to them. Highlights have included the delivery of various stakeholder forums and webinars, targeted training opportunities for parents and spectators, and various e-learning opportunities and roadshows delivered by industry experts such as the NSW Office of the Children's Guardian and Sports Integrity Australia.

It is worth noting that the current version of the Tennis NSW Child Safeguarding strategy concludes at the end of 2025. Accordingly, as we move into our next organisational strategy, Vision 2030, we will also move to the next iteration of our child safeguarding strategy which will build on the work done under the previous strategy.

People

Our Team:

EXECUTIVE:

Darren Simpson – Chief Executive Officer

Karen de Ridder – Executive Assistant & Office Manager

Chris Woodland – General Manager Tennis Development

Shaun Mulraney – Head of Tennis Operations & Pathways

Matt Allen – Head of Governance, Membership & Integrity

Nikita Sayle – Head of Venues & Community Development

Tiarnna Spice – Head of Marketing, Communications & Member Engagement (until October 2025)

Dora Rosa – Head of SOPTC Operations & Events

Brett Pettersen – Head of Places to Play & Government Partnerships

MARKETING, COMMUNICATIONS & MEMBER ENGAGEMENT

Brock Waugh – Marketing & Content Manager

Madeline Kennan – Trade Marketing & Communications Lead

VENUES & COMMUNITY DEVELOPMENT

Paul Conroy – Tennis Delivery Channels Manager

Anthony Napoli – Digital Products Lead

Adam Saar – Membership & Community Coordinator

INCLUSION & COMMUNITY

Naskaya Rajah – Inclusion & Community Manager

Casey Dellacqua – Women & Girls Lead

Lauren Major – Inclusion Participation Coordinator

PLACES TO PLAY

Nathan Brady – Places to Play Lead

Chyna Tolhurst – Places to Play Officer

SOPTC OPERATIONS & EVENTS

Eva So – Event Operations Coordinator

SCHOOL DEVELOPMENT

Patrick Landy – School Development Manager

Andrew Pararajasingham – School Development Coordinator

TENNIS OPERATIONS & PATHWAYS

Susan Harris – Tournaments and Events Manager

Micaela Angeloni – Tournaments and Events Coordinator

Mitchel Maloon – Tournaments and Events Coordinator – Southern

Megan McDonagh – Tournaments and Events Coordinator – Northern

Selina Turulja – Tournaments and Events Coordinator – Metro

Allira Smith-Connor – Competitions and Teams Lead

Adam O'Shannessy – Competitions and Teams Coordinator

Michael Jackson – Competitive Play Projects Lead

Rick Lavers – Officiating Development Coordinator – NSW/ACT

SYDNEY METRO

Daniela Scivetti – Regional Tennis Manager

Dane-Lucas Kovacevic – Tennis Development Officer

Amber Chittick – Tennis Development Officer

Nick Garnsey – Tennis Development Officer

NORTHERN NSW

Sonia Close – Regional Tennis Manager

Ellie Ryan – Tennis Development Officer

Kylie Hunt – Tennis Development Officer

Robert Fitzgerald – Tennis Development Officer

CENTRAL NSW

Andrew Yapp – Regional Tennis Manager

Dylan Dwyer – Tennis Development Officer

Talor Hamilton – Tennis Development Officer

Michael Watts – Tennis Development Officer

SOUTHERN NSW

Mark Sleigh – Regional Tennis Manager

Kristina Pejkoivic – Tennis Development Officer (Maternity Leave)

Kristina Prentoska – Tennis Development Officer

Paul New – Tennis Development Officer

Amanda Culceski – Tennis Development Officer

Board of Directors:

Melissa Achten – Elected Director (Metro) from 2018, President from November 2020 – Present

Warren Green – Appointed Director (Metro) from 2019, Vice President from November 2022 – March 2025

Brett Bevan – Elected Director (Regional) from 2020, Vice President from April 2025 – Present

Wayne Swaysland – Elected Director (Metro) 2018 – Present

Robert Nienhuis – Elected Director (Regional) 2020 – Present

Ron Heinrich AM – Elected Director (Metro) 2020 – Present

Wayne Pascoe – Elected Director (Metro) 2021 – November 2024

Bernadette McLoughlin – Appointed Director (Regional) 2022 – Present

Lindi-May Lochner – Appointed Director (Metro) 2022 – Present

Andrew Mitton – Elected Director (Regional) 2023 – Present

Ginette Porteous – Elected Director (Metro) November 2024 – Present

Office Bearers:

PRESIDENT:

Melissa Achten
2020 – Present

COMPANY SECRETARY:

Darren Simpson
2022 – Present

Life Members

1965

Jack Chalmers*
Floris Conway*

1968

Alex Colvin*
Clifford Sproule OBE*
Esca Stephens MBE*

1969

George Sample*

1970

Dorothy Dingle*
Allan McAndrew*
Jack McCall*

1971

Charles Donohoe*
Roy Phillis*
HC (Dick) Seddon*

1974

Reginald Gostelow*
Sylvia Harper*
H Robert Paxton*

1976

Cecil Morgan*

1977

John Bromwich*
John Crawford OBE*
Lewis Hoad*
Henry Hopman OBE*
Adrian Quist*
Ken Rosewall MBE AM

1978

James Leggatt*
James Russell MBE AM*

1980

WV Austin*

1981

Hon LA North AM*
KC Sheel OAM *

1982

Dorn Fogarty OAM*
AD Gray OAM*

1984

Geoff Pollard AM

1985

Thelma Coyne Long*

1986

Victor Taylor QPM*

1987

Iris Mason*
John Newcombe AO OBE

1988

Des Nicholl AM*

1990

Tony Roche AO OBE

1994

Joan Bathurst*
Lesley Bowrey AM
Margaret Court AO MBE
Evonne Goolagong-Cawley AO OBE
Jan O'Neill OAM

1997

John Whittaker OAM

1999

Malcolm Bergmann OAM

2003

Beryl Collier*

2004

Stan Pedersen*

2005

Ken Rose*
Paul Wigney*

2007

Carol Langsford OAM
Todd Woodbridge OAM

2012

Brian Armstrong
Mick Parslow OAM

2013

Harry Beck

2014

Wendy Saville

2016

Greg Doyle

2022

Bill Gilmour OAM

**Deceased*





Tennis New South Wales Limited

ACN 000 011 558

Annual Financial Report

30 June 2025

Tennis New South Wales Limited
ACN 000 011 558

Tennis New South Wales Limited
Directors' report
For the year ended 30 June 2025

The directors present their report together with the financial report of Tennis New South Wales Limited ("the Company" or "Tennis NSW") for the financial year ended 30 June 2025 and the auditor's report thereon.

1 Directors

Director	Period as Director
Ms M. Achten, Sports Administrator (President)	20.11.18 to present
Mr W. Swaysland, Travel Industry Consultant	20.11.18 to present
Mr W. Green, Management Consultant and Company Director	02.07.19 to 10.03.25
Mr B. Bevan, Consultant	24.11.20 to present
Mr R. Heinrich, Lawyer	24.11.20 to present
Mr R. Nienhuis, Management Consultant and Company Director	24.11.20 to present
Mr W. Pascoe, Property Advisor	23.11.21 to 20.11.24
Ms LM. Lochner, Chartered Accountant and Company Secretary	11.04.22 to present
Ms B. McLoughlin, General Manager	11.04.22 to present
Mr A. Mitton, School Teacher and Tennis Operator	22.11.23 to present
Ms G. Porteous, Company Director	20.11.24 to present
Chief Executive Officer	
Mr D. Simpson	16.12.21 to present

Related Parties

The Company, being an Associate member of Tennis Australia (TA), receives shared services benefits from TA. These benefits include accounting, human resources, legal, information technology and integrity and compliance resources. These services were provided for nil consideration.

2 Directors' Meetings

The number of directors' meetings (including meetings of committees of directors) and number of meetings attended by each of the directors of the Company during the financial year are:

Director	Board Meetings		Audit, Risk & Investment Committee		Remuneration & Governance Committee		Metro Sydney Management Committee		Tennis Country Management Committee	
	A	B	A	B	A	B	A	B	A	B
M Achten	19	19	-	-	4	4	-	-	-	-
B Bevan	19	19	-	-	4	4	-	-	6	6
W Green	13	12	5	4	-	-	-	-	-	-
R Heinrich	19	17	8	8	-	-	4	4	-	-
LM Lochner	19	19	8	8	-	-	-	-	-	-
B McLoughlin	19	19	-	-	4	4	-	-	-	-
A Mitton	19	17	-	-	-	-	-	-	6	4
R Nienhuis	19	17	8	7	-	-	-	-	6	4
W Pascoe	3	3	-	-	2	1	1	1	-	-
G Porteous	16	15	2	2	2	2	3	3	-	-
W Swaysland	19	19	-	-	4	3	4	4	-	-

A - Number of meetings held during the time the director held office during the year
B - Number of meetings attended
* Any director may attend a meeting of a committee of which they are not a member

3 Company Particulars and Company Secretary

The address of the Company's registered office is 1 Rod Laver Drive, Sydney Olympic Park, NSW, 2127. The Company Secretary was Darren Simpson (Tennis NSW Chief Executive Officer).

4 The Company, Objectives, Strategic Direction and Risks

The Constitution states that the objects for which the Company is established are to:

- a) govern, promote and develop tennis in New South Wales;
- b) be the principal body for the governance of tennis in New South Wales and to settle disputes relating to Tennis in New South V
- c) uphold and maintain the rules and regulations of tennis in New South Wales;
- d) organise, conduct and promote tennis matches, tournaments, championships, events and activities in New South Wales;
- e) construct, furnish and maintain any tennis courts or other grounds, buildings or works for use in tennis matches, tournaments, championships, events and activities in New South Wales;
- f) assist and encourage communication between Members;
- g) assist Members to promote and develop tennis in New South Wales; and
- h) do all things incidental to assisting in achieving the objects of the Company.

Since July 2021 the Company has worked towards meeting the objectives of its strategic plan: Vision 2025. In the strategic plan the Company outlines its purpose, role and key strategic pillars and strategic foundations for the four years from 2021-2025.

The purpose of the Company is to foster a love of tennis in every NSW community. Its role is to inspire, empower and engage the NSW tennis family to help grow our game. The ambitions are as follows:

- To be Australia's #1 sport for life
- To be Australia's #1 performing state on-court
- To be recognised as one of Australia's leading State Sporting Organisations

Vision 2025 also outlines that in order to deliver on our strategic plan, we will once again work in close partnership with our Clubs, Coaches and Councils to best serve our Players, Parents and our valued Volunteer workforce.

In July 2025 the Company launched its new strategic plan: Vision 2030. The new plan will guide the direction of the Company through until June 2030. Vision 2030 builds on the foundations of the previous strategic plan and will see Tennis NSW continuing to work with stakeholders and pursuing the overarching Ambition: 'For tennis to be the most played sport in NSW through a vibrant and sustainable tennis community.'

Vision 2030 will see Tennis NSW working across the four core elements of Play, Places, People and Partners with six focus areas of execution, known as the Game Plan:

1. Local Delivery
2. On-Court Pathways
3. Future Proof
4. Community Engagement
5. Tennis Facility Network; and
6. Our Foundations

Progress in the six focus areas will be augmented by the embedding of an emphasis on Diversity, Equity and Inclusion, Digital, Safety and Promotion, as well as adherence to the Tennis NSW values of Imagination, Collaboration, Excellence and Humility.

The Board, together with Senior Management, has identified the key strategic risks facing Tennis NSW. The Board and Audit, Risk & Investment Committee monitor these risks and mitigation plans. The key strategic risks are:

- Financial;
- Member;
- Participation;
- Competitive Play;
- Child Safety;
- Digital;
- Employee;
- Infrastructure;
- Privacy, Data & Cyber; and
- Governance

5 Principal Activities

The Company is a public company limited by guarantee and is a not-for-profit organisation.

The principal activities of the Company during the financial year were to govern, promote and develop the game of tennis in New South Wales.

There was no significant change in the nature of these activities during the financial year.

6 Performance Measures

The Company measures its performance based on its ability to promote the sport of Tennis in New South Wales and increase numbers of participation. The key performance measures include the number of players engaging in competition and events, participation across various demographics throughout the state, the number of affiliated Clubs and investment in infrastructure and grassroots tennis.

7 Operating and Financial Review

The Company's net result for the year ended 30 June 2025 was a deficit of \$3,065,189 (2024: deficit of \$564,721).

Before considering realised investment income, the operating deficit excluding depreciation and amortisation was \$1,980,678 (2024: \$359,539).

8 Significant Changes in the State of Affairs

In the opinion of the directors there were no significant changes in the state of affairs of the Company that occurred during the financial year under review.

9 Likely Developments

The Company's ongoing approach to financial management is to continue to pursue the Vision 2030 strategic plan, noting that its long-term planning will be dependent on the ongoing success of the Australian Open tournament, run by Tennis Australia and staged in Melbourne each January. The Company is reliant on Tennis Australia as its principal source of funding to support the Company's operations, staffing and programming.

The Company's focus will continue to be on maximising its support of the membership, managing its costs base and cash position. The Company will continue to explore ways to encourage and facilitate the growth and success of tennis clubs and coaches and to assist councils to invest in and support sustainable tennis venues. At the same time, the Company will ensure that it takes all appropriate steps to promote the wellbeing and development of the Company's employees.

The Company is fortunate to have substantial reserves. Following the pandemic the financial position of Tennis Australia meant funding to the Company from Tennis Australia was reduced. The Company determined to call upon these reserves to support the business in addition to utilising an approved amount to help improve tennis facilities across NSW. Tennis Australia funding has been increased from 1 July 2025, allowing the Company to budget for a small operating surplus. While neither the Directors nor the Management of the Company have any concern about the ongoing solvency of the Company, the Board recognises the imperative of managing the use of the reserves in a prudent manner.

10 Environmental Regulations

The Company's operations are not subject to any significant environmental regulations under Commonwealth, State or Territory legislation.

The directors are not aware of any significant breaches of environmental regulations during the period covered by this report.

11 Indemnification and Insurance of Officers

Indemnification

The Company has agreed to indemnify the directors and officers of the Company against all liabilities to another person (other than the Company or a related body corporate) that may arise from their position as directors of the Company, except where the liability arises out of conduct involving a lack of good faith. The agreement stipulates that the Company will meet the full amount of any such liabilities, including costs and expenses.

Insurance Premiums

Tennis Australia, through a national insurance scheme, provides the Company with directors' and officers' liability and legal expense insurance for current and former directors and officers of the Company. The continuity of insurance has been maintained during the year.

12 Lead Auditor's Independence Declaration Under Section 307C of the Corporations Act

The lead auditor's independence declaration is located at page 7.

13 Officers of the Company who were previously Partners of the Audit Firm

Nil.


14 Members Equity

The Company is incorporated under the Corporations Act 2001 and is an entity limited by guarantee. If the Company is wound up, the constitution states that each Voting Member is required to contribute a maximum of \$1.00 each towards meeting any obligations of the Company. At 30 June 2025 the number of Voting Members was 504 (2024: 491).

15 Subsequent Events

There have been no events subsequent to balance date which would have a material effect on the Company's financial statements.

This report is made in accordance with a resolution of the directors pursuant to section 298(2)(a) of the Corporations Act 2001.



M. Achten
President



LM Lochner
Chair of the Audit, Risk & Investment Committee

Dated at Sydney 21st day of October 2025.



To the Board of Directors of Tennis New South Wales Limited

Auditor's Independence Declaration under section 307C of the *Corporations Act 2001*

As lead audit director for the audit of the financial statements of Tennis New South Wales Limited for the financial year ended 30 June 2025, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (a) the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (b) any applicable code of professional conduct in relation to the audit.

Yours sincerely


Nexia
Nexia Sydney Audit Pty Ltd

Darren Steedman
Director
21 October 2025

Nexia Sydney Audit Pty Ltd (ABN 77 606 785 399) is a firm of Chartered Accountants. It is affiliated with, but independent from Nexia Australia Pty Ltd. Nexia Australia Pty Ltd is a member of Nexia International, a leading, global network of independent accounting and consulting firms. For more information please see www.nexia.com.au/legal. Neither Nexia International nor Nexia Australia Pty Ltd provide services to clients.

Liability limited under a scheme approved under Professional Standards Legislation.

Tennis New South Wales Limited
Statement of profit or loss and other comprehensive income
For the year ended 30 June 2025

	Note	2025	2024
Revenue	4	3,898,925	3,757,886
Other income	5	4,361,301	3,676,524
Total revenue and other income		8,260,226	7,434,410
Expenses			
Administration expenses		652,784	625,095
Legal, professional and settlement expenses		108,452	79,941
Marketing expenses		59,800	105,247
Salaries and related expenses		4,840,622	4,388,590
Tennis development expenses		1,138,542	1,030,519
Tournaments and competitions expenses		453,260	487,065
Venue expenses		3,630,738	3,618,870
Other expenses		221,027	38,533
Facility Enhancement Fund		399,982	-
Performance Support Program		67,500	-
State Infrastructure		1,250,000	-
Total expenses		12,822,707	10,373,860
Operating deficit		(4,562,481)	(2,939,450)
Finance income		1,707,627	2,577,006
Finance costs		(210,335)	(202,277)
Net finance income	7	1,497,292	2,374,729
Income tax expense	3 (i)	-	-
Deficit for the year		(3,065,189)	(564,721)

The statement of profit or loss and other comprehensive income is to be read in conjunction with the notes to the financial statements.

Tennis New South Wales Limited
Statement of financial position
As at 30 June 2025

	Note	2025	2024
Assets			
Cash and cash equivalents	9a	2,312,864	2,754,929
Cash held for provisions	9b	524,695	549,959
Trade and other receivables	10	1,464,710	1,564,710
Total current assets		4,302,269	4,869,598
Financial assets	11	19,882,597	18,798,365
Property, plant and equipment	12	41,017,255	43,385,489
Right-of-use assets	13	2,526,832	2,579,070
Total non-current assets		63,426,684	64,762,924
Total assets		67,728,953	69,632,522
Liabilities			
Trade payables and other payables	14	1,731,590	913,341
Employee benefits	15	449,055	465,649
Contract Liabilities	16	1,097,426	716,874
Other liabilities	17	215,562	267,332
Provisions	18	524,695	565,272
Lease liabilities	19	101,955	95,283
Total current liabilities		4,120,283	3,023,751
Employee benefits	15	142,833	54,862
Lease liabilities	19	2,680,340	2,703,223
Total non-current liabilities		2,823,173	2,758,085
Total liabilities		6,943,456	5,781,836
Net assets		60,785,497	63,850,686
Members' equity			
Retained earnings		(370,677)	553,438
Grassroots and facilities reserve		21,318,603	21,403,389
KRA leasehold improvements reserve		39,837,571	41,893,859
Total members' equity		60,785,497	63,850,686

The statement of profit or loss and other comprehensive income is to be read in conjunction with the notes to the financial statements.

Tennis New South Wales Limited
Statement of changes in equity
As at 30 June 2025

	Grassroots & Facilities Reserve	KRA Leasehold Improvements Reserve	Retained Earnings	Total Equity
Balance at 1 July 2023	19,476,079	43,950,147	989,181	64,415,407
Total comprehensive income for the period				
Deficit for the year	-	-	(564,721)	(564,721)
Unrealised gain on financial assets	941,252	-	(941,252)	-
Transfer in/(out) of fund income	1,299,941	-	(1,299,941)	-
Realised gain on sale of financial assets	186,117	-	(186,117)	-
Fund income distributed to Operations	(500,000)	-	500,000	-
Transfer from retained earnings: accumulated depreciation	-	(2,056,288)	2,056,288	-
Balance at 30 June 2024	21,403,389	41,893,859	553,438	63,850,686
Balance at 1 July 2024	21,403,389	41,893,859	553,438	63,850,686
Total comprehensive income for the period				
Deficit for the year	-	-	(3,065,189)	(3,065,189)
Unrealised gain on financial assets	271,144	-	(271,144)	-
Transfer in/(out) of fund income	1,090,645	-	(1,090,645)	-
Realised gain on sale of financial assets	170,925	-	(170,925)	-
Fund income distributed to Funding Projects	(1,617,500)	-	1,617,500	-
Transfer to retained earnings: accumulated depreciation	-	(2,056,288)	2,056,288	-
Balance at 30 June 2025	21,318,603	39,837,571	(370,677)	60,785,497

The statement of changes in equity is to be read in conjunction with the notes to the financial statements.

Tennis New South Wales Limited
Statement of cash flows
For the year ended 30 June 2025

Note	2025	2024
Cash flows from operating activities		
Cash receipts from customers	8,084,134	7,322,127
Cash receipts from Government	849,789	826,221
Cash paid to suppliers and employees	(8,106,392)	(8,200,360)
Interest received	74,231	56,473
Net cash (used in) / from operating activities	901,762	4,461
Cash flows from investing activities		
Dividends and interest received relating to investments	1,329,536	692,652
Proceeds from investments	1,415,975	12,069,464
Purchases of investments	(2,058,213)	(11,750,083)
Payments for investment management	(100,682)	(93,223)
Payments for investment in programs and infrastructure	(1,717,482)	-
Acquisition of property, plant and equipment and intangibles	(6,785)	-
Net cash (used in) / from investing activities	(1,137,651)	918,810
Cash flows from financing activities		
Lease payments (principal and interest)	(206,176)	(196,578)
Net cash from financing activities	(206,176)	(196,578)
Net (decrease) / increase in cash and cash equivalents	(442,065)	726,693
Cash and cash equivalents at 1 July	2,754,929	2,028,236
Cash and cash equivalents at 30 June	2,312,864	2,754,929

The statement of profit or loss and other comprehensive income is to be read in conjunction with the notes to the financial statements.

1 Reporting entity

Tennis New South Wales Limited (the "Company") is a company domiciled in Australia. The Company is limited by guarantee and not part of a group. The address of the Company's registered office is:

Sydney Olympic Park Tennis Centre
1 Rod Laver Drive
Sydney Olympic Park, NSW

The Company is a not-for-profit entity and the principal activities of the Company during the course of the financial year were the promotion and development of the game of tennis in New South Wales.

2 Basis of preparation

(a) Statement of compliance

These general purpose financial statements have been prepared in accordance with the Australian Accounting Standard - Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for not-for-profit oriented entities.

The financial statements were approved by the Board of Directors on 21 October 2025.

(b) Basis of measurement

The financial statements have been prepared on the historical cost basis except for financial instruments and trading investments which are measured at fair value.

(c) Functional and presentation currency

The financial report is presented in Australian dollars, which is the Company's functional currency.

(d) Use of estimates and judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

(e) Going concern

As noted in Note 24, the Company is reliant upon Tennis Australia and receives grant funding that forms an integral part of the funding required for the Company to achieve its short and long term objectives.

In the unlikely event that grant funding from Tennis Australia should cease, or be reduced, it is the view of the Directors that the Company would still be able to continue meeting the above objectives, albeit to a lesser extent.

The Directors have concluded that it is appropriate that these financial statements are prepared on a going concern basis, taking regard of the above. The Directors acknowledge that such uncertainties do not represent material uncertainties related to going concern.

3 Material accounting policy information

(a) Impairment

(i) Financial assets (including receivables)

AASB 9's impairment requirements use more forward-looking information to recognise expected credit losses - the 'expected credit losses (ECL) model'. Instruments within the scope of the new requirements include loans and other debt-type financial assets measured at amortised cost.

The Company makes use of a simplified approach in accounting for trade and other receivables and records the loss allowance at the amount equal to the expected lifetime credit losses. In using this practical expedient, the Company uses its historical experience, external indicators and forward-looking information to calculate the expected credit losses using a provision matrix.

(ii) Non-financial assets

The carrying amounts of the Company's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated.

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of the other assets in the unit (group of units) on a pro rata basis.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(b) Income tax

The income of the Company is exempt from income tax, and accordingly, no provision has been made in the accounts for income tax payable.

3 Material accounting policy information (continued)

(c) Goods and services tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

(d) New accounting standard adopted

In the current year, the Company adopted all new and revised standards and interpretations issued by the Australian Accounting Standards Board effective for the current reporting period.

There are no standards or amendments that have been issued but not yet effective that are expected to have a significant impact on the Company.

The Company has not adopted, and currently does not anticipate adopting any standards prior to their effective dates.

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the Company's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the Company's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

(e) Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Estimation of useful lives of assets

The Company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Employee benefits provision

The liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the Company estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

Tennis New South Wales Limited Notes to the financial statements

4 Revenue

	2025	2024
(i) Revenue from contracts with customers		
Affiliation and membership revenue	839,351	789,593
Sponsorship revenue	273,799	228,520
Tournaments and competitions revenue	498,360	513,190
Venue revenue	1,802,576	1,671,933
Government funding - capital	430,000	500,000
Other revenue	54,839	54,650
	<u>3,898,925</u>	<u>3,757,886</u>
(ii) Timing of revenue recognition	2025	2024
Services transferred at a point in time	2,355,775	2,239,773
Services transferred over time	1,543,150	1,518,113
	<u>3,898,925</u>	<u>3,757,886</u>

Revenue recognition policy

AASB 15 requires revenue to be recognised when control of a promised good or service is passed to the customer at an amount which reflects the expected consideration. The customer for these contracts is the fund provider. Generally, the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

Affiliation fees

Revenue from affiliation fees is recognised in the profit or loss in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is assessed by reference to the period to which membership relates.

Sponsorship

Revenue from sponsorships is recognised when the performance obligations are met, reflecting the period in which the sponsored event or activity takes place. The timing of revenue recognition aligns with the delivery of sponsorship benefits, such as branding opportunities or promotional activities, over the agreed period.

Tournaments and competitions

Revenue related to tournaments and competitions is recognised as the events are held, based on the extent to which the organisation has fulfilled its obligations.

Venue hire

Revenue from venue hire is recognised in the profit or loss in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is assessed by reference to the period to which venue hire relates.

Contract liabilities

A contract liability is the unutilised amounts of grants/other revenue received on the condition that specified services are delivered or conditions are fulfilled. The services are usually provided or the conditions usually fulfilled within 12 months of receipt of the grant. Where the amount received is in respect of services to be provided over a period that exceeds 12 months after the reporting date or the conditions will only be satisfied more than 12 months after the reporting date, the liability is discounted and presented as non-current.

Tennis New South Wales Limited Notes to the financial statements

5 Other income

Income recognised under AASB 1058 *Income of NFP entities*

	2025	2024
Government funding - operating	197,081	158,169
Tennis Australia funding	4,164,220	3,518,355
	<u>4,361,301</u>	<u>3,676,524</u>

Revenue recognition policy

Grant income

Assets arising from grants in the scope of AASB 1058 are recognised at their fair value when the asset is received. These assets are generally cash but may be property which has been donated or sold to the Company at significantly below its fair value.

Once the asset has been recognised, the Company recognises any related liability amounts. Subsequent to recognition of the assets and liabilities, income is recognised for any difference between the recorded amounts.

Volunteer services

The Company has elected not to record volunteer services in the financial statements. Volunteer services received relate to volunteers assisting in the organising and running of tennis events throughout NSW.

Significant estimate and judgements

For the grant agreements, the determination of whether the contract includes sufficiently specific performance obligations involves significant judgement. Application of this judgement involves discussions with several parties, review of the grant application documents and consideration of the terms and conditions of the contract. Grants received by the Company have been accounted for under both AASB 15 and AASB 1058.

6 Other expenses

Net deficit includes the following specific expenses:

	2025	2024
Depreciation expense:		
Leasehold buildings and stands	233,627	238,568
Plant and equipment	36,300	55,300
Courts & court equipment	42,463	44,552
Australian Tennis Museum assets	1,198	1,433
KRA leasehold improvements	2,056,288	2,056,288
Leases	132,551	127,297
Total	<u>2,502,427</u>	<u>2,523,438</u>
Maintenance expenditure	499,705	594,077
Utilities	191,659	183,982
Defined contribution expense	454,957	394,147

7 Net finance income

	2025	2024
Interest income on bank deposits	74,231	56,473
Investment income on investments at fair value through profit or loss	1,191,327	1,393,164
Net realised gain in fair value of investments through profit or loss	170,925	186,117
Net unrealised gain in fair value of investments through profit or loss	271,144	941,252
Finance income	<u>1,707,627</u>	<u>2,577,006</u>
Investment management fees	(100,682)	(93,223)
Interest on lease liabilities	(109,653)	(109,054)
Finance costs	<u>(210,335)</u>	<u>(202,277)</u>
Net finance income	<u>1,497,292</u>	<u>2,374,729</u>

Finance income comprises interest income on funds invested. Interest income is recognised as it accrues, in profit or loss using the effective interest method.

8 Auditor's remuneration

Auditors of the Company

Nexia Sydney Audit Pty Ltd

Audit of financial reports and ancillary charges

	2025	2024
	50,000	44,000
	50,000	44,000

9 Cash and cash equivalents & cash held for provisions

(a) Cash and cash equivalents

Bank balances

Term deposits

Cash investments

Cash and cash equivalents in the statement of cash flows

	2025	2024
Bank balances	1,754,605	1,165,786
Term deposits	313,151	1,400,000
Cash investments	245,108	189,143
Cash and cash equivalents in the statement of cash flows	2,312,864	2,754,929

Cash and cash equivalents comprise cash balances and call deposits with short-term maturities from the acquisition date that are subject to an insignificant risk of changes in their fair value, and are used by the Company in the management of its short-term commitments.

Non-derivative financial liabilities

The Company has the following non-derivative financial liabilities: trade and other payables.

Financial liabilities are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Company designated a financial liability at fair value through profit or loss.

(b) Cash held for provisions*

Sinking Fund Cash account

Other cash accounts held for provisions

	2025	2024
Sinking Fund Cash account	416,779	399,766
Other cash accounts held for provisions	107,916	150,193
	524,695	549,959

* Refer to note 18 and 22 for related provisions

A provision is recognised if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a rate that reflects current market assessments of the time value of money and the risks specific to the liability.

10 Trade receivables and other receivables

Trade receivables

Investment income receivable

Other receivables

Prepayments

	2025	2024
Trade receivables	444,278	421,421
Investment income receivable	882,419	1,015,529
Other receivables	49,667	68,834
Prepayments	88,346	58,926
	1,464,710	1,564,710

For receivables with a remaining useful life of less than one year, the notional amount is deemed to reflect the fair value. All other receivables are discounted to determine the fair value.

11 Financial assets

Managed investments designated as fair value through profit or loss

Listed investments designated as fair value through profit or loss

	2025	2024
Managed investments designated as fair value through profit or loss	15,331,570	14,250,949
Listed investments designated as fair value through profit or loss	4,551,027	4,547,416
	19,882,597	18,798,365

The listed investments have been valued based on their quoted market prices in active markets.

Recognition, initial measurement of derecognition

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the financial instrument, and are measured initially at fair value adjusted by transaction costs, except for those carried at fair value through profit or loss, which are measured initially at fair value. Subsequent measurement of financial assets and financial liabilities are described below.

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and all substantial risks and rewards are transferred. A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

Classification and subsequent measurement of financial assets

Except for those trade receivables that do not contain a significant financing component and are measured at the transaction price, all financial assets are initially measured at fair value adjusted for transaction costs (where applicable).

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance costs, finance income or other financial items, except for impairment of trade receivables which is presented within other expenses.

Tennis New South Wales Limited
Notes to the financial statements

12 Property, plant and equipment

Plant and equipment

Cost
Accumulated depreciation
Total

2025	2024
43,385,492	56,366,468
(2,368,237)	(12,980,979)
41,017,255	43,385,489

Carrying amounts

Balance at 1 July 2023
Additions
Disposals
Depreciation
Total

Leasehold Buildings and Stands	Plant and Equipment	Courts & Court Equipment	Australian Tennis Museum Assets	KRA Leasehold Improvements	Total
1,139,278	127,581	561,668	2,952	43,950,147	45,781,626
-	-	-	-	-	-
-	-	-	-	-	-
(238,567)	(55,299)	(44,551)	(1,432)	(2,056,288)	(2,396,137)
900,711	72,282	517,117	1,520	41,893,859	43,385,489

Balance at 1 July 2024

Additions
Disposals
Depreciation
Balance at 30 June 2025

900,711	72,282	517,117	1,520	41,893,859	43,385,489
-	6,788	-	-	-	6,788
-	(5,146)	-	-	-	(5,146)
(233,627)	(36,300)	(42,463)	(1,198)	(2,056,288)	(2,369,876)
667,084	37,624	474,654	322	39,837,571	41,017,255

Recognition and measurement of Property, plant and equipment

Items of property, plant and equipment are measured at cost or deemed cost less accumulated depreciation (see below) and accumulated impairment losses. The cost of property, plant and equipment at 1 July 2004, the date of transition to AASBs, was determined by reference to its cost at that date.

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials, direct labour, the initial estimate, where relevant, of the costs of dismantling and removing the items and restoring the site on which they are located, and an appropriate proportion of production overheads. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment. Any gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

Depreciation

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment.

The estimated useful lives in the current and comparative periods are as follows:

- Leasehold Buildings and Stands 3 - 20 years
- Plant and equipment 1 - 20 years
- Courts & court equipment 1 - 20 years
- SOPTC Grounds 10 - 20 years
- Australian Tennis Museum (ATM) 1 - 5 years
- KRA leasehold Improvements 20 - 25 years

The residual value, the useful life and the depreciation method applied to an asset are reassessed at least annually.

Tennis New South Wales Limited
Notes to the financial statements

13 Right-of-use assets

(i) Amounts recognised within the statement of financial position

Property
Reassessments to right-of-use assets
Accumulated depreciation

2025	2024
3,141,962	2,992,912
80,313	149,050
(713,213)	(586,425)
2,509,062	2,555,537

Equipment
Accumulated depreciation

28,801	28,801
(11,031)	(5,268)
17,770	23,533

Total right-of-use assets

2,526,832	2,579,070
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(ii) Movement for the year

Property Total	Equipment Total	Total
2,555,537	23,533	2,579,070
-	-	-
80,313	-	80,313
-	-	-
(126,788)	(5,763)	(132,551)
2,509,062	17,770	2,526,832

The Company leases a property and a photocopier. The property lease, Sydney Olympic Park Tennis Centre, runs until 2044, assuming all extension options will be exercised, during the year the first option to extend was exercised. The photocopier lease operates until 2029 and has no extension options.

At inception of a contract, the Company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company uses the definition of a lease in AASB 16.

14 Trade and other payables

Trade payables
Other payables and accrued expenses

2025	2024
259,770	137,151
1,471,820	776,190
1,731,590	913,341

These amounts represent liabilities for goods and services provided to the Company prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

15 Employee benefits

Current

Provision for long-service leave
Provision for annual leave

2025	2024
82,442	139,008
366,613	326,641
449,055	465,649

Non-current

Provision for long-service leave

142,833	54,862
142,833	54,862

Long-term employee benefits

The Company's net obligation in respect of long-term service benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods. The obligation is calculated using expected future increases in wage and salary rates including related on-costs and expected settlement dates, and is discounted using the rates attached to the Commonwealth Government bonds at the balance sheet date which have maturity dates approximating to the terms of the Company's obligations.

Short-term employee benefits

Liabilities for employee benefits for wages, salaries and annual leave represent present obligations resulting from employees' services provided to reporting date and are calculated at undiscounted amounts based on wage and salary rates that the Company expects to pay as at reporting date including related on-costs, such as workers compensation insurance and payroll tax.

Tennis New South Wales Limited
Notes to the financial statements

16 Contract Liabilities

	2025	2024
Affiliation & memberships	659,161	510,197
Government grant income	140,000	162,081
Other income	298,265	44,596
	<u>1,097,426</u>	<u>716,874</u>

17 Other liabilities

	2025	2024
GST net liability	33,856	63,018
Payroll related accruals	181,706	204,314
	<u>215,562</u>	<u>267,332</u>

18 Provisions

	2025	2024
Sinking Fund liability	416,779	399,766
Other provisions	107,916	165,506
	<u>524,695</u>	<u>565,272</u>

A reconciliation for the Sinking Fund Provision is provided below.

	2025	2024
Opening Balance	399,766	383,309
Increase of provisions during the year	17,013	16,457
Balance as of 30 June 2025	<u>416,779</u>	<u>399,766</u>

This provision relates to funds held on behalf of the SOPA sinking fund, refer to Notes 9 and 23.

A reconciliation for the Other Provisions is provided below.

	2025	2024
Opening Balance	165,506	227,046
Decrease of provisions during the year	(57,590)	(61,540)
Balance as of 30 June 2025	<u>107,916</u>	<u>165,506</u>

These provisions relate to funds held for the six Regional Committees, refer to Note 9.

19 Lease liabilities

	2025	2024
Current		
Property	96,243	89,894
Equipment	5,712	5,389
	<u>101,955</u>	<u>95,283</u>
Non-current		
Property	2,667,315	2,684,486
Equipment	13,025	18,737
	<u>2,680,340</u>	<u>2,703,223</u>
Total lease liabilities	<u>2,782,295</u>	<u>2,798,506</u>

(i) Future lease payments

	2025	2024
Less than one year	209,072	203,279
One to five years	823,592	807,046
More than five years	2,935,495	3,048,159
	<u>3,968,159</u>	<u>4,058,484</u>

At inception of a contract, the Company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company uses the definition of a lease in AASB 16.

Tennis New South Wales Limited
Notes to the financial statements

As a lessee

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, if the Company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a

Short-term leases and leases of low-value assets

The Company has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases, including IT equipment. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

As a lessee

Initial recognition and measurement

At commencement or on modification of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of its relative standalone prices. However, for the leases of property the Company has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term (25 years), unless the lease transfers ownership of the underlying asset to the Company by the end of the lease term or the cost of the right-of-use asset reflects that the Company will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Generally, the Company uses its incremental borrowing rate as the discount rate.

The Company determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payment;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Company is reasonably certain to exercise, lease payments in an optional renewal period if the Company is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Company is reasonably certain not to terminate early.

20 Other related party transactions

The Company, being an Associate member of Tennis Australia (TA), receives shared services benefits from TA. These benefits include accounting, human resources, legal, information technology and integrity and compliance resources. These services were provided for nil consideration. The table below presents the transactions and balances with Tennis Australia.

	Transaction value period ended		Balance outstanding	
	2025	2024	2025	2024
Revenue earned from Tennis Australia Limited for services rendered	5,820,243	4,726,661	47,573	128,237
Payments made to Tennis Australia Limited for services rendered	(585,962)	(490,240)	(20,499)	(49,510)
Net sales to Tennis Australia Limited	5,234,281	4,236,421	27,074	78,727

The Directors of the Company act on an honorary basis.

The key management personnel for Tennis New South Wales includes the CEO and Senior Management. The compensation paid, payable or provided in short term retirement and other long terms benefits is \$1,364,304 (2024: \$1,354,103).

During the year some staff salaries were reimbursed partly by Tennis Australia for roles involved in the United Cup.

21 Commitments

The ATP Cup Legacy Fund is a joint initiative between Tennis NSW, Tennis Australia and the NSW State Government.

The program includes committed capital expenditure to the Tamworth Regional Tennis Centre project (\$0.6 million from the NSW government). Of this amount \$.06 million has not been recognised as a liability at 30 June 2025.

The program includes committed capital expenditure to the Wollongong Regional Tennis Hub (\$0.4 million from Tennis NSW). Further funding of \$1 million has been committed by the Commonwealth Government. \$0.3 million of the total is not recognised as a liability by Tennis NSW at 30 June 2025.

22 Contingent liabilities

Sydney Olympic Park Tennis Centre Sinking Fund

Tennis NSW occupies Sydney Olympic Park Tennis Centre (SOPTC) under lease from Sydney Olympic Park Authority (SOPA) for a total term of 40 years, including extensions. The lease provides that Tennis NSW will hold the Tennis NSW SOP Tennis Centre Sinking Fund ("Sinking Fund") for and on behalf of SOPA, on terms and conditions set out in the lease. The lease provides that as and from year 11 of the lease term (year ending 30 June 2010) Tennis NSW will pay the annual Base Contribution of \$50,000 to the Sinking Fund, subject to Tennis NSW generating sufficient "Available Cash" to enable it to do so.

On an ongoing basis, the lease provides for the payment of an Annual Contribution which is defined as meaning for each financial year of Tennis NSW, the lesser of:

- i) the \$50,000 Base Contribution plus the Carried Forward Contribution; and
- ii) "Available Cash".

In this regard "Available Cash" means "for each financial year of Tennis NSW the surplus cash available from such financial year, being the net operating profit of Tennis NSW after tax, adjusted to exclude defined "non-cash items". If in any financial year insufficient Available Cash is generated to enable the Base Contribution to be paid, any deficiency is accumulated as a "Carried Forward Contribution".

During the 2014 financial year, SOPA and Tennis NSW executed a Venue Maintenance Deed (VMD) which varied the SOPA lease with Tennis NSW, with the following effects:

- a) The Grassroots & Facilities Reserve Fund ("GFRF") assets are quarantined from the other assets of Tennis NSW and are not accessible to meet the Maintenance Obligations under the lease;
- b) The earnings of the Grassroots & Facilities Reserve Fund ("GFRF") are excluded from the determination of "Available Cash" for any year from the date of the Deed; and
- c) If Tennis NSW generates no Available Cash, or insufficient Available Cash, to meet the Maintenance Obligations, SOPA releases Tennis NSW from such obligations and the amount accumulates until such time as there is available cash.

As a consequence of entering into the VMD, the Board of Tennis NSW has determined that Tennis NSW's obligations under the lease in respect to the period subsequent to entering into the VMD should be identified as Contingent Liabilities of the Company as they are contingent upon Tennis NSW generating sufficient Available Cash, to meet the maintenance obligations referred to above.

Current year

For the year ended 30 June 2025, Tennis NSW incurred negative "Available Cash" and as a result were not required to make a payment to the Sinking Fund. This has resulted in recognising a contingent liability for the Carried Forward Contribution of \$200,000 (2024: \$150,000).

22 Contingent liabilities (continued)

National Redress Scheme

Tennis NSW joined the National Redress Scheme on 25 December 2020, which runs for 10 years from 1 July 2018. At the time of signing, Tennis NSW has not received notice from the Scheme of any active claims. While it is not possible to quantify the potential contingent liability amount, both the Department of Human Services in allowing Tennis NSW to join and the Directors are satisfied that Tennis NSW has the capacity to meet obligations as they may arise.

23 Ken Rosewall Arena Grant

During 2019, the Company received \$50,500,000 plus GST and interest from Sydney Olympic Park Authority (SOPA) to be spent on redevelopment of the Ken Rosewall Arena (KRA) mainly for the construction of a light weight roof over the KRA and the competition courts. The grant received had attached conditions and was for a specific purpose, hence was initially recognised as income in advance at fair value. The grant revenue was recognised as the grant requirements were completed or conditions were met.

Construction was completed in 2020 with revenue contributions towards the redevelopment capitalised as leasehold improvements. The Company was entitled to capitalise the leasehold improvement as an asset as it has control of the asset under the lease agreement with SOPA. This improved asset will enable the Company to generate additional revenue and derive economic benefit from this asset in future. The leasehold improvement asset is being amortised over the remaining term of the lease.

KRA Leasehold Improvements Reserve

The Ken Rosewall Arena Leasehold Improvements Reserve reflects the revenue contribution towards the capitalised leasehold improvements, reduced in accordance with amortisation of the asset over the remaining term of the lease.

24 Tennis Australia funding

The Company, being a member of Tennis Australia Limited, receives grant funding from Tennis Australia Limited that forms an integral part of the funding required for the Company to achieve its short and long term objectives.

In the event that grant funding from Tennis Australia Limited should cease, or be reduced, it is the view of the officers that the Company would still be able to continue meeting the above objectives, albeit to a lesser extent.

25 Subsequent events

There have been no events subsequent to balance date, which would have a material effect on the Company's financial statements.

Tennis New South Wales Limited
Consolidated entity disclosure statement
As at 30 June 2025

Tennis New South Wales Limited does not control any other entities, and therefore, in accordance with Australian Accounting Standards, is not required to prepare consolidated financial statements.

As a result, the Consolidated Entity Disclosure Statement is nil due to the absence of any subsidiaries.


Tennis New South Wales Limited
Directors' Declaration

The directors of Tennis New South Wales Limited ('the Company') declare:


- (a) the financial statements and notes set out on pages 8 to 26, are in accordance with the Corporations Act 2001 and other mandatory professional requirements, including:
 - (i) giving a true and fair view of the Company's financial position as at 30 June 2025 and its performance for the financial year ended on that date; and
 - (ii) complying with Australian Accounting Standards – Simplified Disclosures and the Corporations Regulations 2001;
- (b) the information disclosed in the attached Consolidated Entity Disclosure Statement on page 27 is true and correct.
- (c) in the opinion of the directors there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Dated at Sydney 21st day of October 2025.

Signed in accordance with a resolution of the directors, made pursuant to section 295(5)(a) of the Corporations Act 2001.



M. Achten
President



LM Lochner
Chair of the Audit, Risk & Investment Committee

Independent Auditor's Report to the Members of Tennis New South Wales Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Tennis New South Wales Limited (the Company), which comprises the statement of financial position as at 30 June 2025, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the Directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the Corporations Act 2001, including:

- giving a true and fair view of the Company's financial position as at 30 June 2025 and of its financial performance for the year then ended; and
- complying with Australian Accounting Standards - Simplified Disclosures and the Corporations Regulations 2001.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the 'auditor's responsibilities for the audit of the financial report' section of our report. We are independent of the Company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the Directors of the Company, would be in the same terms if given to the Directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The Directors are responsible for the other information. The other information comprises the information in Tennis New South Wales Limited's annual report for the year ended 30 June 2025, but does not include the financial report and the auditor's report thereon. Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information we are required to report that fact. We have nothing to report in this regard.

Directors' responsibility for the financial report

The Directors of the Company are responsible for the preparation of:

- the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001; and
- the consolidated entity disclosure statement that is true and correct in accordance with the Corporations Act 2001, and

for such internal control as the Directors determine is necessary to enable the preparation of:

- the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibility for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at The Australian Auditing and Assurance Standards Board website at: https://auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.

Nexia

Nexia Sydney Audit Pty Ltd

Steed

Darren Steedman

Director
21 October 2025
Sydney



For more information

Email: membership@tennisnsw.com.au

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